

**RESOLUTION NO. HA- 82-016**

ADOPTED BY THE HOUSING AUTHORITY OF THE CITY OF SACRAMENTO  
ON DATE OF

April 20, 1982

APPROVAL OF MISSION STATEMENT AND  
TRANSFER OF ALKALI FLAT PAC STAFF TO AGENCY

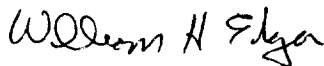
BE IT RESOLVED BY THE HOUSING AUTHORITY OF THE  
CITY OF SACRAMENTO:

Section 1. The Mission Statement attached hereto  
is hereby adopted.

Section 2. The transfer of the staff of the Alkali  
Flat Project Area Committee to the Authority is hereby  
approved. The former Project Area Committee staff will become part  
of the Community Development Department of the Agency.

  
CHAIRMAN

ATTEST:

  
SECRETARY

SECRETARY

**RESOLUTION No. 82-016**

APR 20 1982

In this section of the Report, we have attempted to develop a succinct statement of the purpose of the Agency and the proposed direction that should be followed in the future.

A. Community Development

The Department of Community Development is primarily responsible for short-range planning as well as the developing and packaging of projects within the Agency. It is the goal of this Department to revitalize the identified target areas which are in a state of decline, utilizing the community development process.

The tools which are available for this purpose include low-interest rehabilitation loan and grant programs administered by the Agency's Rehabilitation Division; the production of new "affordable" housing units by the Agency's Housing Production Division; the management of eight (8) designated redevelopment areas within the City and County by the Redevelopment Division; and finally, the provision of contracting assistance by the Technical Services Division in support of all other programmatic functions.

The redevelopment process has been active in the downtown area (including the redevelopment areas of Old Sacramento and the Alkali Flat neighborhood) for more than twenty-five (25) years. As a result of this historic pattern, the majority of the improvements made by the public sector under the redevelopment law have been made in the downtown area. At this point, the Management Team believes that the Agency's role in the downtown area is decreasing due to the fact there is substantial privately financed development already taking place or likely to occur. The Agency's involvement in the downtown area should continue to phase down over the next few years. However, there will still be some Agency efforts necessary for completion of these project areas. The Agency's future role in community development would then be concentrated in two areas:

1. Setting limitations and monitoring private sector participation to determine if all the requirements of redevelopment law have been met. Where the law had been breached, Agency staff would recommend a course of action and accept the responsibility for carrying out the policy direction provided by the Governing Boards.
2. Focusing future planning and public funding efforts to bring about improvements to identified neighborhoods such as Oak Park, Del Paso Heights, Rio Linda and Walnut Grove. These improvements could be accomplished using the previously mentioned "tools", or the Agency could provide the impetus and financial

leverage for economic development activities within the identified communities.

3. It is recommended that the Agency, in cooperation with other City and County Departments identify all potential areas in the City and County for revitalization and prepare a plan and strategy including approaches to revitalization, priorities and time-tables. The revitalization efforts would include physical, economic, social as well as financing components. The end product would be a "road-map" for the Agency as directed by the City and County for the long term upgrade of existing neighborhoods.

B. Housing

This Department is primarily responsible for providing "decent, safe and sanitary" housing opportunities for the low-income families and elderly residing in both the City and County of Sacramento. The Management and Maintenance Divisions are responsible for the fiscal, operational and the structural integrity of the Agency's 2327 conventionally-owned housing units while the Client Services Section oversees all aspects of tenant eligibility for both conventional units as well as the Section 8 Program.

During the past forty years since the inception of federally subsidized low-income housing programs, there have been noticeable changes in both the type of housing provided and the composition of the families served. In the 1940's and 1950's, the publicly assisted housing was essentially concentrated in projects and occupied by post-war families. The 1960's and 1970's saw the evolution of scattered-site leased housing occupied by single parent families and senior citizens. These programs also permitted private sector participation.

Although the Agency has contractual obligations to maintain the integrity of its existing housing stock, its emphasis for the 1980's is to provide an environment which seeks to promote homeownership aspirations for its low-income clients. This will be accomplished through appropriate housing financing programs, home management counseling programs, cooperative maintenance services and the provision of a network of community services for its housing tenants.

Obviously, it is not the Agency's intention to compete with the private sector housing market since the clients which are served are not the same. The direction of the Agency therefore, will be concentrated on providing "affordable" lower income housing for families, including

**RESOLUTION No. 82-016**

(10)

APR 20 1982

the elderly, whose needs cannot be met in the conventional market place.

C. Community Services

This Division has recently been reorganized and has been charged with the goal of developing a model community services program capable of producing a coordinated and broad range of services to low-income housing tenants as well as individual social service program participants.

Where services are completely lacking, it shall be the goal of this Division to become a "provider of last resort" in order that the critical health, safety and social needs of the low-income segment of Sacramento population is served.

As an example, the staff of this Division has already secured a grant to operate a county-wide information and referral service for Sacramento's elderly population. This service is naturally available to the 4,000+ seniors who reside in Agency housing. Moreover, community service personnel have completed a needs assessment of all low-income housing tenants in order to identify the number and type of supportive services which are needed. The next step will be to seek out or provide linkage between potential providers and funding sources for these supportive services and make this information available to all of the Agency's clients.

**RESOLUTION No. 82-016**

APR 20 1982