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DEPARTMENT OF PARKS
AND COMMUNITY SERVICES

CITY OF SACRAMENTO
CALIFORNIA

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SACRAMENTO, CA
95814-2977

ROBERT P. THOMAS
DIRECTOR

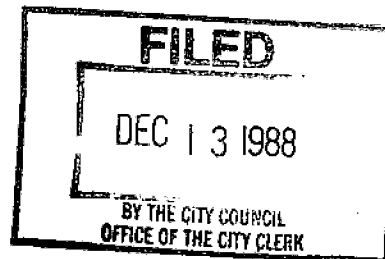
G. ERLING LINGGI
ASSISTANT DIRECTOR

WALTER S. UEDA
DEPUTY DIRECTOR

916-449-5200

DIVISIONS:
CROCKER ART MUSEUM
GOLF
METROPOLITAN ARTS
MUSEUM AND HISTORY
PARKS
RECREATION
ZOO

December 6, 1988



City Council
Sacramento, California

Honorable Members in Session:

SUBJECT: Department of Parks and Community Services Golf Division Five-Year Plan 1988-89 to 1992-93

SUMMARY

This report provides the City Council with a summary of the Golf Division's Five-Year Plan from 1988-89 to 1992-93. This report is for information only.

BACKGROUND INFORMATION

The Department of Parks and Community Services Golf Division Five-Year Plan from 1988-89 to 1992-93, to be distributed to members of the City Council at the time this report is heard, presents the Golf Division's plans for capital improvements, development, and administrative activities for the next five years. Revenue, expenditures, and attendance figures, as well as capital improvements and administrative activities for the past five years, are also contained in this report.

During FY 1987-88, golf rounds played on the City courses reached an all-time high of 470,498. In calendar year 1987 approximately 1,450 golf tournaments were held on our courses. The opening of the Bing Maloney nine-hole executive golf course in July 1988 will increase tournament requests and golf play by about 60,000 rounds annually.

Golf Course construction in the metropolitan Sacramento area has not kept up with demand. A 1986 feasibility study by the William Sherman Company, Golf Course Consultants, determined that the Sacramento area is short of meeting playing demand by over 13 eighteen-hole courses. It is therefore of the utmost importance that the Golf Division adopt a long-range plan for development of additional facilities as well as an on-going Capital Improvement Program for existing facilities.

REPORT OF THE

COMMISSIONERS

OF THE

LAND OFFICE

IN RESPONSE TO A RESOLUTION

PASSED BY THE HOUSE OF REPRESENTATIVES, JANUARY 18, 1890, RELATIVE TO THE

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City Council
December 6, 1988
Page Two

The Capital Improvememt Plan through FY 1992-93 addresses this issue. Major development by the department will include the Hansen Regional Park and Golf Course, the Haggin Oaks Banquet and Hotel Facility and the South City golf development.

The Golf Division has made significant strides in it's efforts to improve services and increase revenue. The division is to be commended for its achievements in the past five years. In addition to managing the day-to-day operations, the Golf Division has successfully increased both the quantity and quality of services within budgeting constraints. This five-year plan will insure that these goals continue.

RECOMMENDATION

This report is for Council information.

Respectfully submitted,

for *B. Erling Torzgi*
ROBERT P. THOMAS, Director
Parks and Community Services

Approved for Information:

Walter J. Slipe
WALTER J. SLIPE
City Manager

December 13, 1988
All Districts

RPT:nol

RECEIVED
CITY OF PARKS OFFICE
CITY OF SACRAMENTO
DEC 8 9 34 AM '88

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THE STATE OF TEXAS, COUNTY OF DALLAS, ss. I, the undersigned, Clerk of the County, do hereby certify that the within and foregoing is a true and correct copy of the original as the same appears in the records of the County of Dallas, Texas.

Witness my hand and the seal of the County of Dallas, Texas, at Dallas, Texas, this 1st day of August, 1908.

CLERK OF COUNTY

[Signature]
CLERK OF COUNTY

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GOLF DIVISION

FIVE YEAR PLAN
1988-89 TO
1992-93



City of Sacramento

Department of Parks
& Community Services

**Sacramento
City Council**

Anne Rudin
Mayor

David M. Shore <i>District 1</i>	Joe Serna, Jr. <i>District 5</i>
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Douglas N. Pope <i>District 3</i>	Terry Kastanis <i>District 7</i>
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Walter J. Slipe
City Manager

Solon Wisham, Jr.
Assistant City Manager

Jack Crist
Deputy City Manager

David Martinez
Deputy City Manager

**Department of Parks
and Community Services**

ADMINISTRATION

Robert P. Thomas, Director
G. Erling Linggi, Assistant Director
Walt Ueda, Deputy Director
Dale Achondo, Golf Manager

GOLF DIVISION

FIVE YEAR PLAN
1988-89 TO
1992-93

DALE ACHONDO, Golf Manager

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GOLF DIVISION FIVE-YEAR PLAN

Introduction and Mission Statement

The primary mission of the City of Sacramento Department of Parks and Community Services is to plan, acquire, develop and maintain parks, recreational, cultural and educational facilities; conserve them for future generations; and to administer quality public recreational, human services, cultural and educational programs that will serve the needs of residents in the greater Sacramento area, visitors and tourists.

The Golf Division is responsible for managing the golf resources of the City to meet the mission and goals of the department. The Division's mission is to promote the game of golf by operating efficiently and effectively through an enterprise system. The division provides quality services and amenities, while offering nominal fees for facility use. Further, the division is striving to develop additional golfing facilities to meet the demands of its growing constituency.

Golf rounds played on the City courses reached an all-time high of 470,498 rounds in FY 1987-88 which was an increase of 5,253 rounds over the previous year. In calendar year 1987 approximately 1,450 golf tournaments were held on our courses. The opening of the Bing Maloney nine-hole executive golf course in July 1988 will increase tournament requests and increase golf play at our facilities by 60,000 rounds annually.

Golf course construction in the metropolitan Sacramento area has not kept up with demand. A 1986 feasibility study by the William Sherman Company, Golf Course Consultants, determined that the Sacramento area is short of meeting the playing demand for eighteen-hole golf courses by over 13 courses.

It is of the utmost importance that the Golf Division adopt a long-range plan for development of additional facilities as well as an on-going Capital Improvement Program for existing facilities.

Capital Improvements FY 1983-84 To 1987-88

The Division adopted a ten-year Capital Improvement Master Plan in 1982. The following projects, as part of that ten-year plan, have been completed:

Bing Maloney

- Expansion and remodeling of pro shop
- Expansion and remodeling of coffee shop
- Construction of nine-hole executive golf course
- Expansion of parking lot
- Converted 18 greens and tees to automatic irrigation
- Re-built six (6) putting greens (#7, 9, 10, 15, 16, 17)
- Expanded maintenance and storage barn by 1,800 square feet
- Converted driving range to automatic irrigation
- Re-built driving range tee shack
- Landscaped clubhouse area adding four raised flower beds and provided cosmetic amenities

Bing Maloney Nine-Hole Executive Golf Course

The Bing Maloney Executive Golf Course opened to play on July 9, 1988. The course located in the south area of the City is bounded by Freeport Boulevard, Executive Airport, Golf View Drive and residential area and the existing Bing Maloney 18-hole course. This nine-hole course is the first municipal golf course to be built since 1965 when the County of Sacramento dedicated Ancil Hoffman Golf Course.

Planning for this development began in late 1984 and Requests for Proposals for a development plan were made public in January 1985. While the planning process moved fairly smoothly, the time until completion of the project still required some three and a half years. With this in mind, we must continue to move forward at a rapid pace if we are to provide adequate golfing facilities for our constituents in the future.



Clubhouse — Bing Maloney Golf Course



Bing Maloney Executive 9 Golf Course

William Land Golf Course

- Converted six (6) greens, tees and fairways to automatic irrigation (#1, 2, 6, 7, 8 & 9)
- Re-built three (3) putting greens (#4, 7 & 8)

Haggin Oaks Red & Blue

- Replaced all lateral irrigation lines on seven (7) fairways
- Built one (1) acre putting green sod nursery
- Added 5,000 gallon pressure tank to irrigation system
- Rebuilt golf tees #3 and #9
- Erected food service tee shack on course



Arcade Creek — Haggin Oaks Golf Course

Haggin Oaks South

- Converted 18 greens & tees to automatic irrigation
- Re-alignment of Arcade Creek #13 Fairway (due to flooding and erosion)
- New pedestrian bridge #13 Fairway
- Re-built nine (9) putting greens (#3, 4, 5, 10, 12, 13, 14, 15 & 17)
- Constructed lake on #14 golf hole
- Provided cosmetic landscaping — clubhouse area
- Remodeled and expanded clubhouse sales area
- Rebuilt seven (7) tees (#3, 4, 7, 8, 13, 15 & 17)



Pro-Shop Haggin Oaks Golf Course

The aggressive Capitol Improvement Plan that the division has embarked on has created additional work load and tasks for the administrative and management staff. The following reorganization and on-going activities have been accomplished.

Administrative Activities FY 1983-84 To 1987-88

- Expanded administrative staff support: two (2) Typist Clerk II and one Parks Superintendent (administrative support)
- Expanded field staff support: two Golf Course Supervisors (Bing Maloney & William Land) Exhibit I
- Expanded Golf Marshal Program — seven (7) part-time positions (2.02 FTE)
- Instituted golf tournament contract program
- Completed Hansen Ranch Feasibility Study, EIR and conceptual plan
- Completed South City Golf Course feasibility plan and currently working on financing plan and construction drawings

FY 87- 88	REVENUE	\$2,522,991	\$445,596	\$2,968,587
	Total Revenue:	\$3,199,556		
	BUDGET	\$2,639,000	\$150,000	
	Total Budget:	\$2,789,000		
TOTAL ROUNDS PLAYED: 470,498				

FY 86- 87	REVENUE	\$2,398,139	\$452,631	\$2,850,770
	Total Revenue:	\$3,019,209		
	BUDGET	\$2,284,000	\$672,000	
	Total Budget:	\$2,956,000		
TOTAL ROUNDS PLAYED: 465,245				

FY 85- 86	REVENUE	\$1,873,179	\$365,061	\$2,238,240
	Total Revenue:	\$2,406,240		
	BUDGET	\$2,113,000	\$380,000	
	Total Budget:	\$2,493,000		
TOTAL ROUNDS PLAYED: 429,819				

FY 84- 85	REVENUE	\$1,943,271	\$458,518	\$2,401,789
	Total Revenue:	\$2,549,789		
	BUDGET	\$1,849,000	\$373,000	
	Total Budget:	\$2,222,000		
TOTAL ROUNDS PLAYED: 400,112				

FY 83- 84	REVENUE	\$1,846,075	\$257,531	\$2,103,606
	Total Revenue:	\$2,218,606		
	BUDGET	\$1,671,000	\$410,000	
	Total Budget:	\$1,981,000		
TOTAL ROUNDS PLAYED: 440,370				

User Fees	Concessions	Interest
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REVENUE KEY

Maintenance & Operations	Capital Improvements
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BUDGET KEY

Bar Chart — 5 Year Plan

The Next Five Years

1988-1989 To 1992-93 — Development

The Golf Division operates as an enterprise fund and works independently of the City's General Fund. Revenues are generated through user fees and concession agreements. Historically, user fees have not been sufficient to cover maintenance and operations costs as well as Capital Improvement programs. The division has depended heavily on concession revenues to cover expenditures. The division must develop a long-range plan and program for user fee adjustment to assure that adequate revenues are available for on-going Capitol Improvements to existing facilities, development of new golf facilities and maintenance and operation needs of existing facilities.

Capital Improvements

The remainder of this report addresses the next five year (1988-89 to 1992-93) plan. Projections on rounds played, user fees, concession revenues and suggested fee increases are part of this review (see Exhibit II). The plan addresses the need for future development and debt service requirements. The five year Capitol Improvement Plan through FY 1992-93 is as follows:

- Bing Maloney restroom restoration — #3 Fairway
- Bing Maloney on-going green and irrigation rehabilitation
- Haggin Oaks 15 acre development (new clubhouse/banquet facility)
- Haggin Oaks 18 hole irrigation and greens rehabilitation
- Haggin Oaks Maintenance Shed Expansion
- Hansen Regional Park and Golf Course development
- South area golf course development (Regional Sanitation buffer)
- William Land Park greens rehabilitation

Major Developments

The Hansen Ranch, Haggin Oaks 15 acre development and South City Golf Course construction projects are major tasks. While much preliminary work has been completed on these projects, considerable staff time will be required to complete construction drawings, obtain concession agreements and develop a financing plan. An overview for these projects is provided as follows:

Hansen Regional Park and Golf Course: Hansen golf course site is a 268 acre parcel that was granted to the City by the Carl Hansen Family. The site is in the north section of the city. It is bounded by the Natomas East Drainage Canal and the Western Pacific Railroad Tracks on the west and Ascot Avenue on the North. Privately owned parcels of pasture land form its southern and eastern boundaries.



Hansen Ranch

Because of the site's ample size, natural water hazard (Dry Creek) and its adjacent stand of mature trees, Hansen Ranch is well qualified to serve as one of Sacramento's premier golf courses.

The environmental impact report has been finalized and staff is currently working on necessary Corps of Engineer's permits. Once necessary permits are obtained, financing alternatives will be worked out and construction drawings completed. It is projected that construction will commence during 1993-94.

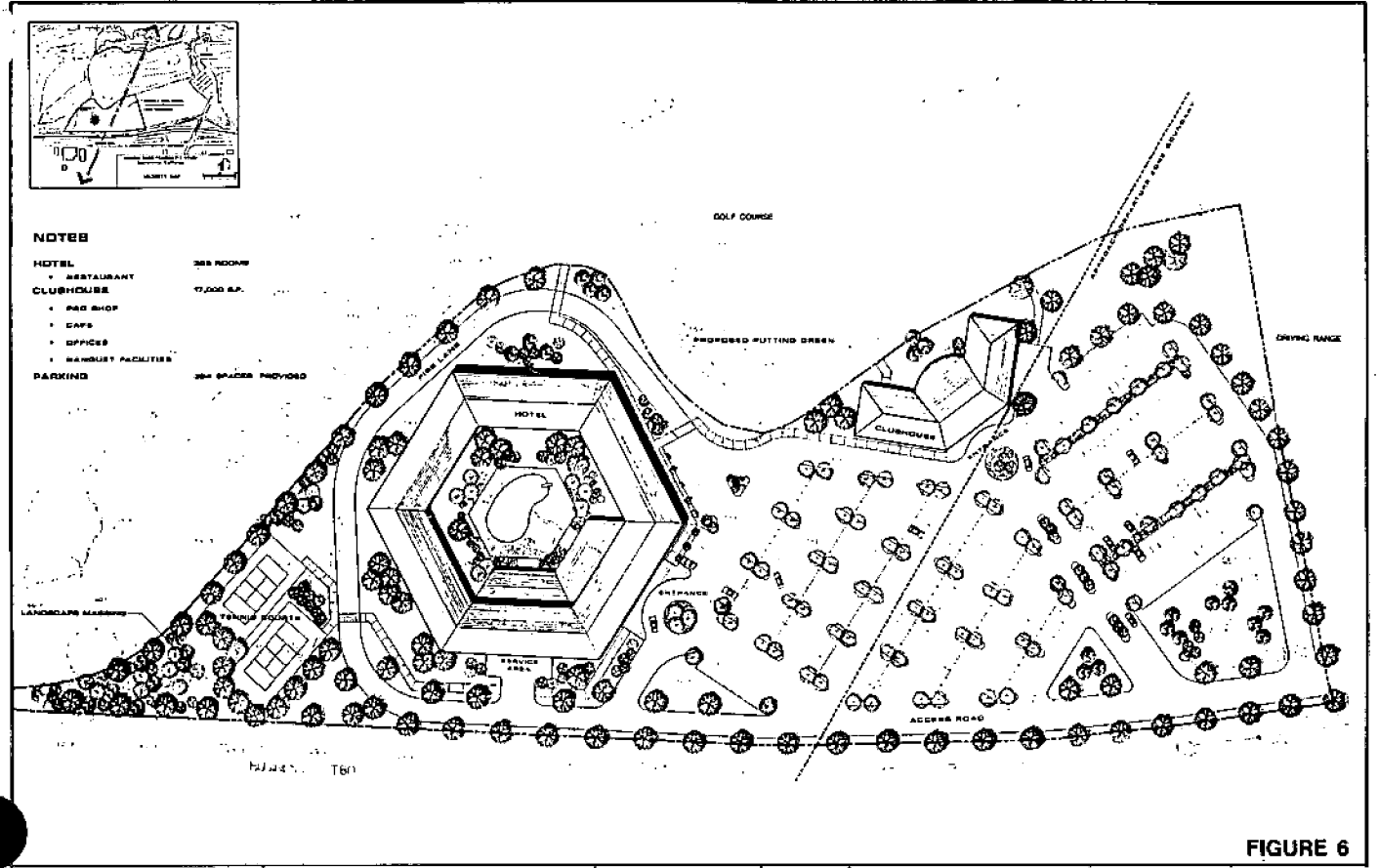


FIGURE 6

Site Plan Haggin Oaks Hotel



Haggin Oaks Clubhouse

Haggin Oaks Pro Shop Banquet Facility Development: In 1986 the City Council recommended that a feasibility study be prepared to assess the potential for development of a 15+ acre site adjacent to the Haggin Oaks Golf Course. The goal of staff was to provide additional services for the golf course, while incorporating other revenue generating uses. The feasibility study was conducted by Santina & Thompson, Inc. of Concord, California and Ward & Associates of Oakland, California.

The study was divided into three phases:

1. Constraints and Opportunities
2. Economic Feasibility
3. Site Planning and Implementation

The study was completed in February of 1988. Findings of this study indicated that the area is most suited to development of a major hotel and restaurant/banquet facility. The consultants have recommended that the City make efforts to develop the site as there is vast potential to generate additional revenue and to expand and improve City-owned golfing facilities.

City staff is currently performing the following tasks at the recommendation of the Consultant:

- Preparing a Request for Qualification & Request for Proposal to determine the level of interest by developers for the hotel/banquet facility.
- Contacting concessionaires and hotel operators to determine their interest in operating a restaurant or hotel at the Haggin Oaks site.
- Considering variations of each development option as viable alternatives for the City to use.
- Considering long-term ground lease.

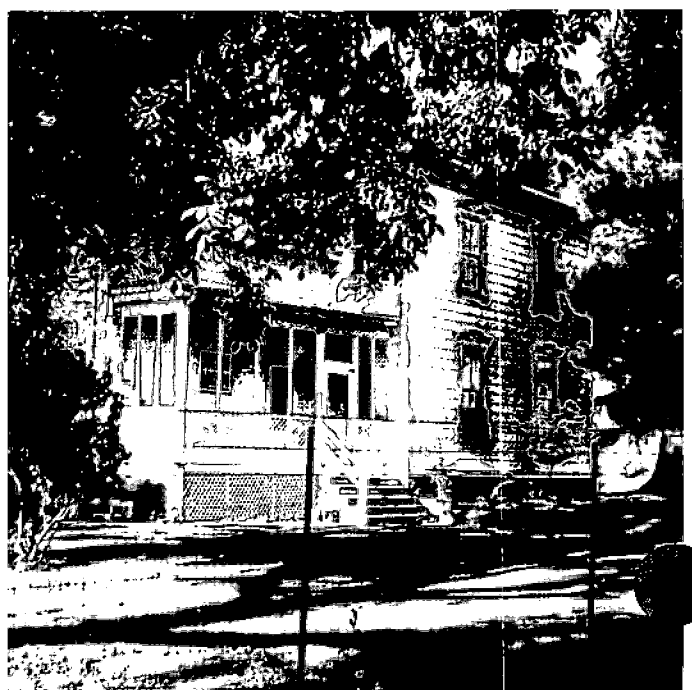
The City is optimistic that ground breaking for the Haggin Oaks development could come as early as late Spring 1989.

South City Golf Development: The rapid growth of the metropolitan Sacramento area has created a shortage of golf courses. The City's golf courses are played at capacity and individuals, as well as tournament groups, are finding it increasingly difficult to secure starting times at City facilities. Total play at all City-owned golf courses in FY 1985-86 amounted to 429,819 rounds and in FY 1986-87 increased over 7% to 465,245 rounds. Rounds played during FY 1987-88 were 470,498, or an increase of 1% over FY 1986-87 and 9% over FY 1985-86.

With the projected population of the market area estimated over 300,000 by the year 2000, it is imperative that the City move ahead vigorously to meet the ever growing demand for additional golf courses.

In this light, the City Council, on March 31, 1987, directed staff to obtain consultant services to conduct a feasibility study for the acquisition of land and development of a golf course in the South City area. The focus was to be on lands currently owned by the Sacramento Regional County Sanitation District.

In preparation for hiring a consultant, staff initiated dialogue with the Sacramento Regional County Sanitation District regarding their land use proposals for buffer lands held in the South City area. Discussion centered on a regional buffer property of 100.79 acres west of I-5 and bordered by Freeport Boulevard.



Historical Home at South City Golf Course Site

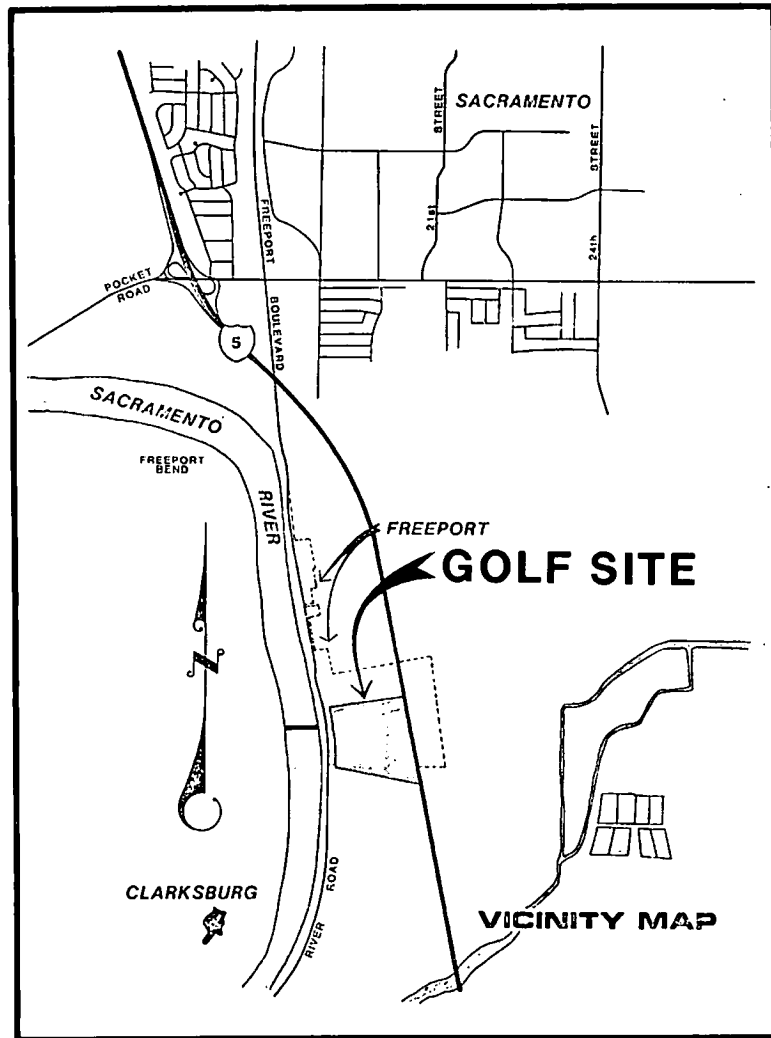
This site has been reviewed by staff with Robert Muir Graves, a nationally known golf course architect. Mr. Graves, as design consultant, advised staff that the site is suitable for an 18-hole golf course. The proposed course will be extremely popular with the average golfer and the senior player. The relative shortness of the course will allow for rapid play while retaining the quality playing characteristics that make for an enjoyable round of golf.

On March 8, 1988, at the regular meeting of the Sacramento Regional County Sanitation District Board, the Board voted to hold this parcel of 100.79 acres in reserve for the City to lease/purchase and develop as a golf course. The annual rental rate for the leased premises is one dollar (\$1.00) per year. The purchase price, based on ten (10) separate parcels, is \$60,000 for each parcel, interest free. All parcels will have been purchased by June 1998.

Staff estimates the timeline for the development of the South City 18-hole Golf Course as follows:

- | | |
|--|----------------|
| 1) Execution of lease | July 1988 |
| 2) Request for Proposals for design & construction drawings | October 1988 |
| 3) Report back to City Council with tentative selection of architect | December 1988 |
| 4) Prepare construction drawings | January 1989 |
| 5) Request for Proposal for construction | March 1989 |
| 6) Construction begins | September 1989 |

Site Location Map South City Golf Course



The Next Five Years — Administration Activities

In order for administration to adequately manage its resources, several new programs are planned for the immediate future. A Management Information System is presently being programmed. Once on-line, the system will be tied to the following:

- Budget control
- Inventory control
- Preventive Maintenance Program
- Field communication with central office
- Water management
- Field performance standards
- User Reservation System

Training and Career Development

The Golf Division recognizes a need for a training and career development plan for the Division. In the next five years we plan to develop and implement training programs to facilitate the career progression outlined below.

- 1. Utility Worker
 - 2. Golf Course Irrigator
 - 3. Greenskeeper
 - 4. Golf Course Supervisor
 - 5. Golf Superintendent
 - 6. Golf Division Manager
-
- 1. Auxiliary Golf Marshal
 - 2. Golf Marshal
-
- 1. Typist-Clerk I
 - 2. Typist-Clerk II
 - 3. Typist-Clerk III

All Division employees will receive a Division binder containing sections for:

- 1. Inter-department, department and division memos regarding policies and procedures affecting employees
- 2. Safety procedures applicable to employee
- 3. Performance guidelines for all tasks performed by employee
- 4. Training articles applicable to employee

The following training programs will be developed:

- 1. Utility Workers * and Golf Course Irrigators:
Irrigation Principles, Repair and Installation
On-the-Job Safety
Computer Literacy
Hazardous Materials Management
- 2. Golf Course Irrigators * and Greenskeepers add:
Turf Management
Horticultural Principles and Practices
- 3. Greenskeepers * and Supervisors add:
Management and Supervisory Techniques
- 4. Supervisors * and Superintendents add:
Budget Management
Work Management
Use of computerized Management Information Systems

*Those who express a desire and have potential for advancement.



Junior Golf Program

The Golf Division recognizes the importance of having a strong Junior Golf Program in Sacramento. The future of golf lies with today's children developing a devotion to a game they can enjoy for a lifetime. Junior golf in Sacramento is promoted by three organizations; the Junior Golf Association of Northern California sponsors over 80 tournaments and provides scholarships for its members; the Sacramento Golf Council also sponsors four tournaments each year; and the Sacramento Area Youth Golf Association which helps sponsor local high school teams and area college teams, the Little Linkers Golf Club, the Swing Club for the Blind, and Special Olympic Youth Golfers. SAY-Golf is also actively involved in soliciting corporate sponsors for upgrading community junior events and for sponsoring local juniors who qualify for national events. In 1988 approximately \$45,000 worth of junior programs were funded in this way through SAY-Golf.

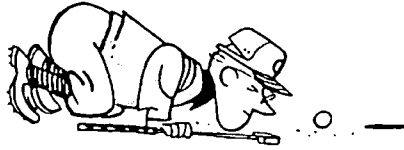
Our current statistics show that approximately 2% of our golf rounds are played by juniors. While this is not atypical of municipal courses in California, it does not compare well with a recent phone survey which showed some cities as high as 12%. The Golf Division proposes that Sacramento lead the nation in junior golf programs and be a model for other cities' junior programs.



Junior Golfers at Haggin Oaks Golf Course

The points outlined below encompass the Golf Division's goals for junior golf in the next five years:

1. Increase junior rounds from 2% to 7% in five years.
2. Junior rates should be no more than 25% of the daily rate for a round of golf beginning in 1989. At the present time this would be a fee of \$2.00 for 18 holes and \$1.00 for 9 holes Monday through Friday after 11:00 a.m. Junior tournaments would be allowed the junior rate prior to 11:00 a.m.
3. All pre-scheduled school matches (junior & senior high school, junior & state college) should be free of charge beginning in 1989. Practice rounds for schools would require a fee of \$2.00 18-hole and \$1.00 9-hole.
4. Junior etiquette classes held by the City free of charge should be conducted on a monthly basis March through August beginning in 1989.
5. The administrative support Superintendent should be a "liaison" board member of SAY-Golf beginning in 1988.
6. Increase corporate sponsorships from \$45,000 to \$90,000 annually in five years by developing well organized packages and promotions. Set up trust funds so that specific city-wide programs will be funded in perpetuity.
7. Increase the number and kind of City sponsored junior tournaments from 4 to 24 in five years, primarily by increasing the number of smaller community tournaments. Committees should be organized to conduct these tournaments.
8. Develop and implement a well organized volunteer program for junior golf by 1989.
9. Develop and implement by 1989, a plan for insuring the continuance of high school golf given present and pending cutbacks in these programs.



Decentralization of Golf Administration

As administrative duties expand to better manage our resources and serve the ever growing constituency, decentralization of staff from department headquarters is a necessity. Staff is presently seeking alternative sites to relocate the Golf Division administrative office. The proposed Haggin Oaks development and South City Golf Course sites would both serve the public and staff needs efficiently.

Conclusion

This report has focused on the past five years and the upcoming five years of golf Capital Improvements and Administration activities. The past five years have been very rewarding not only for the entire golf division, but for the golfing public as they have been able to enjoy quality golfing facilities at modest user rates.

The next five years requires discriminate planning to assure that the goal of on-going Capital Improvements of existing facilities and new development have adequate funding from the golf enterprise fund. It is the goal of this division to plan for future development by entering into public/private partnership where feasible for the City to do so. This partnership will provide for future growth while fees remain modest.

GOLF DIVISION ORGANIZATIONAL CHART

TOTAL DIVISION FTE 46.00

EXHIBIT I

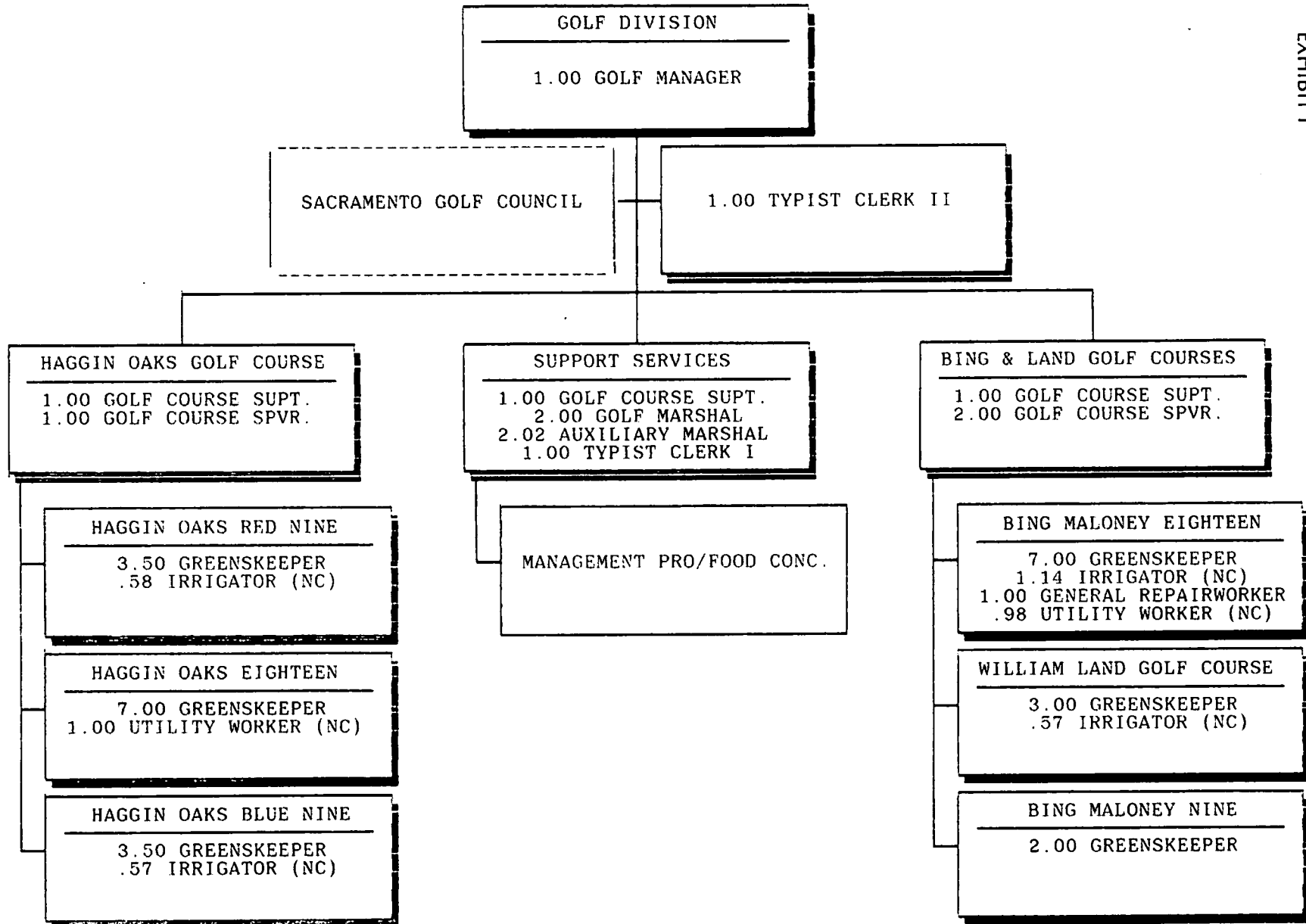


EXHIBIT II

GOLF DIVISION FIVE-YEAR PLAN 1988-89 THROUGH 1992-93

Capital Improvements	6-30-88 C.I.P. FUND Balance	C.I.P./DEBT EXPERIENCE 1988-89	1989-90	1990-91	1991-92	1992-93
Hansen Ranch						
Development Fund	550	50	50	50	100	100
Debt Service	-0-	-0-	-0-	-0-	-0-	-0-
Haggin Oaks Golf Course						
Irrigation Rehab	45	250	100	100	85	85
#13 Fairway Rehab	13	-0-	-0-	-0-	-0-	-0-
Maint Shed Expansion	-0-	-0-	20	60	-0-	-0-
15 Acre Development	-0-	200	50	50	-0-	-0-
Cart Path Development	-0-	-0-	-0-	100	100	100
Bing Maloney						
Green & Irrigation Rehab	99	50	50	50	50	50
Executive Nine Expansion	150 ¹	-0-	-0-	-0-	-0-	-0-
#3 Restroom Restoration	-0-	80	-0-	-0-	-0-	-0-
Executive 9 Debt Service	-0-	114	114	114	114	114
South City Golf Course						
Fund Accumulation	90	-0-	100	-0-	-0-	-0-
Site Purchase	-0-	60	60	60	60	60
Debt Service	-0-	-0-	-0-	-0-	600	600
Cherry Island Parcprn	-0-	500	-0-	-0-	-0-	-0-
William Land Golf Course						
Greens Rehab	29	20	20	-0-	-0-	-0-
Clubhouse Rehab	-0-	-0-	20	20	40	-0-
Total	\$976	\$1324	\$584	\$604	\$1149	\$1109

Expenditures

Capital Improvements	n/a	1324	584	604	1149	1109
Maintenance & Operations	n/a	2666	2865 ³	3614 ⁵	3885	4176
TOTAL OBLIGATIONS	n/a	\$3990	\$3449	\$4218	\$5034	\$5285
Source of Funds						
Use Fees	n/a	2546	3282	3915	4555	4910
Concessions	n/a	490	510	592	610	620
Interest on Investment	n/a	193	159	138	144	136
Fund Balance Carryover	1038	1188 ²	427	929	1356	1631
Fee Increases	n/a	n/a	4	6	7	8
TOTAL AVAILABLE FUNDS:	\$1038	\$4417	\$4378	\$5574	\$6665	\$7297
Funding						
Total Obligation	n/a	3990	3449	4218	5034	5285
Total Funds	n/a	4417	4378	5574	6665	7297
New Fund Balance Carryover		\$ 427	\$ 929	\$1356	\$1631	\$2012

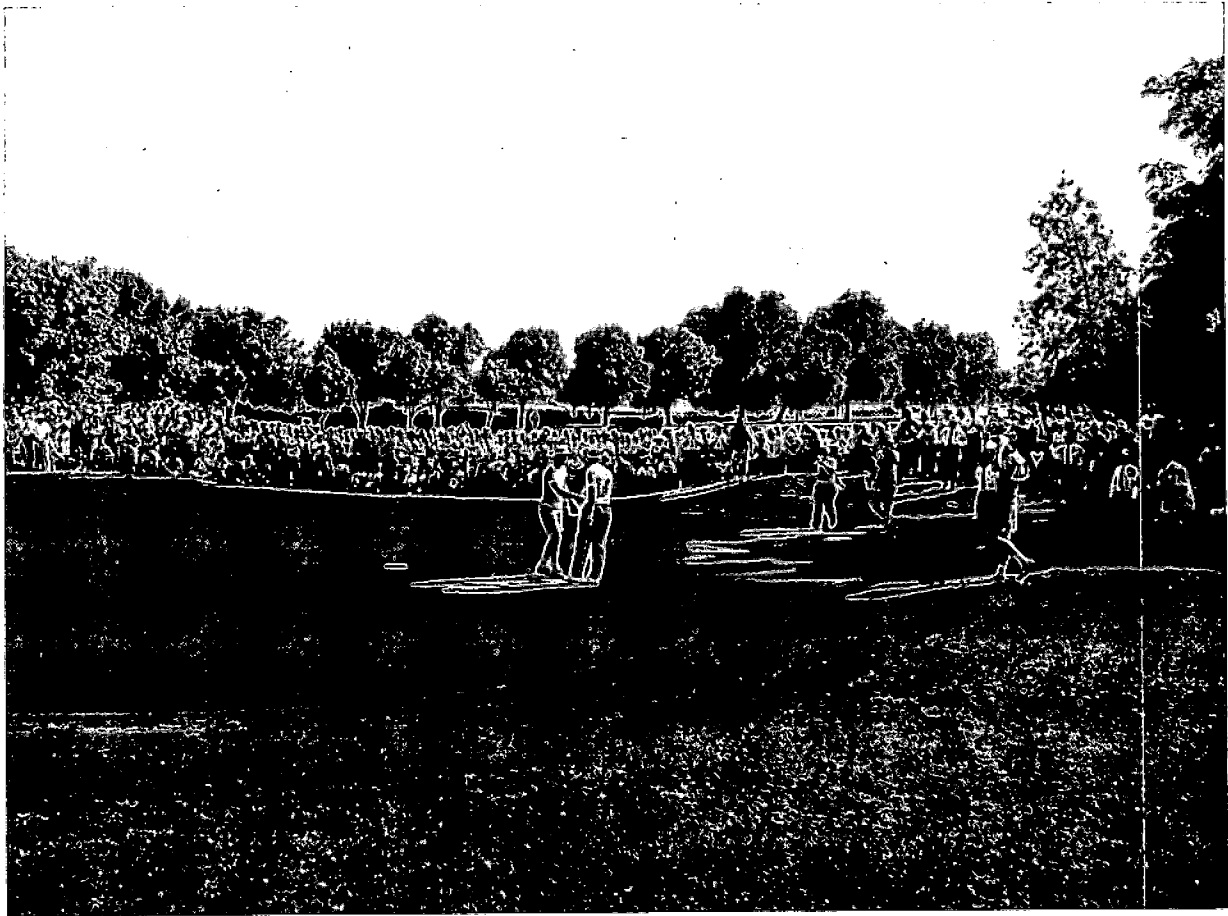
ALL FIGURES REPRESENTED IN THOUSANDS

CHART LEGEND

FY 1989-90	¹ ESTIMATED TRANSFERABLE FUNDS			
	² INCLUDES \$150 TRANSFERRED FROM BING MALONEY NINE-HOLE			
FY 1990-91	³ MAINTENANCE & OPERATION BASED ON 7.5% INFLATION			
	⁴ FEE INCREASE = FEE INCREASE INCLUDES \$2 RESERVATION FEE, DELETION OF PLAYCARD, \$1 PER PERSON SURCHARGE FOR TOURNAMENT PLAY	18-HOLE M-F \$10.00 9-HOLE M-F \$5.00	18-HOLE S-S-H \$11.00 9-HOLE S-S-H \$5.50	SR/JR 18-HOLE \$6.00 SR/JR 9-HOLE \$3.00
FY 1991-92	*(INCLUDES BING MALONEY NINE @ 53,000 ROUNDS)			
	⁵ MAINTENANCE & OPERATION OF SOUTH CITY COURSE INCLUDED			
FY 1992-93	⁶ *ACROSS-THE-BOARD FEE INCREASE \$1.00 18-HOLE, \$0.50 9-HOLE =	18-HOLE M-F \$11.00 9-HOLE M-F \$5.50	18-HOLE S-S-H \$12.00 9-HOLE S-S-H \$6.00	SR/JR 18-HOLE \$7.00 SR/JR 9-HOLE \$3.50
	*(INCLUDES \$285 USER FEES FOR HALF YEAR AT SOUTH CITY)			
FY 1992-93	⁷ * ACROSS-THE-BOARD FEE INCREASE \$1.00 18-HOLE, \$0.50 9-HOLE =	18-HOLE M-F \$12.00 9-HOLE M-F \$6.00	18-HOLE S-S-H \$13.00 9-HOLE S-S-H \$6.50	SR/JR 18-HOLE \$8.00 SR/JR 9-HOLE \$4.00
	*(INCLUDES FULL YEAR FOR SOUTH CITY GOLF COURSE)			
FY 1992-93	⁸ ACROSS-THE-BOARD FEE INCREASE \$1.00 18-HOLE, \$0.50 9-HOLE =	18-HOLE M-F \$13.00 9-HOLE M-F \$6.50	18-HOLE S-S-H \$14.00 9-HOLE S-S-H \$7.00	SR/JR 18-HOLE \$9.00 SR/JR 9-HOLE \$4.50

NOTES





18th Green Haggin Oaks G.C. 1963 Public Linx