



**SACRAMENTO  
HOUSING AND REDEVELOPMENT  
AGENCY**



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May 22, 1990

Budget and Finance Committee  
of the City Council  
Sacramento, CA

Honorable Members in Session:

SUBJECT: Authorization to Allocate Agency Funds for Homeless  
Program Activities

SUMMARY

The attached report is submitted to you for review and  
recommendation prior to consideration by the Redevelopment  
Agency of the City of Sacramento.

RECOMMENDATION

The staff recommends approval of the attached resolution  
approving the funding.

Respectfully submitted,

ROBERT E. SMITH  
Executive Director

TRANSMITTAL TO COMMITTEE:

JACK R. CRIST  
Deputy City Manager

Attachment



**SACRAMENTO  
HOUSING AND REDEVELOPMENT  
AGENCY**



May 29, 1990

Redevelopment Agency of the  
City of Sacramento,  
Sacramento, California

Honorable Members in Session:

**SUBJECT:** Authorization to Allocate Agency Funds for Homeless  
Program Activities.

SUMMARY

This report authorizes the Executive Director to allocate \$112,185 of Redevelopment Agency funds for the following Homeless Program activities:

1. Resumption of Non Aid-In-Kind Shared Housing and Resources Empowerment (SHARE) Program;
2. Expansion of office space for the Housing and Entitlement Program for the homeless mentally ill; and
3. Expansion of support services to homeless women and children at St. John's Shelter.

Additionally, this report authorizes the Executive Director to amend the Agency budget and to execute contracts to implement these activities.

BACKGROUND

In Sacramento the effort to resolve homelessness has been conducted in the context of an ever changing environment. In 1985, the focus of the Agency's Homeless Program was to provide adequate emergency shelter space and to develop a shelter network for the homeless population. By 1987, the Agency was expanding its effort to develop more permanent housing choices for the homeless by utilizing public housing units, Section 8 Certificates and Vouchers, Section 8 Moderate Rehabilitation Program units specifically designated for the homeless, and by developing more affordable housing in our community.

# SACRAMENTO HOUSING AND REDEVELOPMENT AGENCY

Redevelopment Agency of the  
City of Sacramento  
May 29, 1990  
Page Two

Here, as nationwide, it has become increasingly clear that the equation to resolve an individual's homelessness has not been as simple as offering a shelter bed and then a form of permanent housing. We have now concluded that providing transitional housing and support services to the homeless as they move from emergency shelter toward permanent housing will be critical in our efforts to end and prevent homelessness.

To that end, funding for the following activities is being recommended:

1. Resumption of the Non Aid-In-Kind SHARE Program.

The Non-Aid-In-Kind SHARE Program was implemented in 1988, and was designed as a transitional housing program offering shared housing opportunities to homeless men and women residing in temporary City/County-funded shelters located at the Salvation Army and South Area Emergency Housing Center. These shelters are not affiliated with the County Department of Social Services Aid-In-Kind Program (which offers shelter and services in lieu of cash General Assistance grant); hence, the program is referred to as SHARE "Non-Aid-In-Kind".

During the 1990 budget process, it was decided that the program would be limited to existing tenants due to revenue uncertainty. However, internal savings already realized in the 1990 Homeless Programs budget will provide funding which will allow us to resume taking new applications for this cornerstone component of housing services for the homeless.

Services to be provided by SHARE include:

- A. Providing transitional housing for up to nine (9) months in the form of shared housing in the private rental market;
- B. Leasing of rental units by SHARE and subleasing of those units to program participants;
- C. Subsidizing the rent and utilities of participants; and
- D. Providing case management services, access to our Just One Break (JOB) Employment Development Program, and access to the County Department of Health's alcohol/drug abuse treatment services.

# SACRAMENTO HOUSING AND REDEVELOPMENT AGENCY

Redevelopment Agency of the  
City of Sacramento  
May 29, 1990  
Page Three

The funding allocation required is \$76,000, and is broken down as follows:

A. Rent Subsidies	\$ 20,500
B. Utilities	5,500
C. Case Management Services	45,000
D. Maintenance	5,000
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 76,000</b>

This amount will provide capacity to serve 150 separate individuals during 1990, although program capacity will not exceed 50 persons per day. Funding of this activity is expected to be ongoing, subject to budget priority decisions in the context of the 1991 budget.

2. Expansion of office space for the Housing and Entitlement Program (HEP) for the homeless mentally ill.

HEP is operated and managed by the Transitional Living and Community Support Services (TLCS). HEP assists the homeless mentally ill in securing food, clothing, shelter, necessary health services, and entitlements such as food stamps, General Assistance, and Social Security benefits.

The HEP office space, located at the Bannon Street shelter, consists of only 480 square feet and houses 6.34 full-time employees. The current office space is in the form of a commercial coach or "trailer." As many as 150 clients are served monthly.

These cramped quarters are not adequate to maintain client/provider confidentiality, and the crowded conditions tend to exacerbate symptoms, including aggressive outbursts and threats to staff.

Funding of this activity will accomplish the following:

- A. Connect an additional coach to the existing office;
- B. Expand office space from 480 square feet to 960 square feet; and
- C. Provide for a client waiting area and partitioned work areas for confidential consultations.

# SACRAMENTO HOUSING AND REDEVELOPMENT AGENCY

Redevelopment Agency of the  
City of Sacramento  
May 29, 1990  
Page Four

The funding allocation required is \$11,000, and is broken down as follows:

A.	Delivery and set-up of additional coach	\$ 4,500
B.	Lease cost for 12 months	5,500
	<b>TOTAL FUNDING REQUIRED</b>	<b>\$11,000</b>

This is a one-time funding allocation; TLCS will assume on-going lease costs after the initial 12 months.

### 3. Expand support services to homeless women and children.

The St. John's Shelter for Women and Children operates a permanent shelter site at 301 North 12th Street which provides 24 beds. During 1989, St. John's Shelter provided shelter beds and services to 1,233 persons, 775 of whom were women and 458 of whom were children.

St. John's was recently notified that it will be awarded a State Emergency Shelter Program grant to expand its shelter capacity to 35-40 beds in 1990. In order to expand its services to these additional clients, St. John's has sought Agency financial support. As a non-profit organization it is currently receiving funding from the church community, service organizations, private foundations, and individual donations.

Agency funds will be allocated to St. John's Shelter for the following:

- A. Support and case management staffing to assist clients in securing housing, income assistance, and health, legal, and counseling services; and
- B. Expanded services during evening hours, as well as follow-up services after clients leave the shelter.

The funding allocation required is \$25,185, and is broken down as follows:

Redevelopment Agency of the  
City of Sacramento  
May 29, 1990  
Page Five

A. Case management services	\$ 10,764
B. Support services	14,421
<b>TOTAL FUNDING ALLOCATION</b>	<b>\$ 25,185</b>

Funding of this activity is expected to be ongoing, based on the availability of financial resources in 1991.

**TOTAL FUNDING FOR ALL ACTIVITIES DESCRIBED ABOVE IS \$112,185.**

#### FINANCIAL DATA

Surplus tax increment funds from Fund 102 will be allocated for these activities. These surplus funds are a result of cost savings from the operation of the modular shelter units located at the Salvation Army. These operations were budgeted in 1990 in the amount of \$399,000 while actual operations will cost \$276,000.

This action does not augment the 1990 budget; it allows the transfer of funds from one activity to another.

#### MBE/WBE

The activities proposed in this report have no MBE/WBE implications.

#### ENVIRONMENTAL

CEQA: Actions 1 and 3 are administrative actions exempt from environmental review per Section 15378(b)(3).

NEPA: Not applicable because no federal funding is involved.

#### POLICY IMPLICATIONS

The actions proposed in this staff report are consistent with previously approved policy regarding the provision of housing for low-income families, particularly those who are homeless.

# SACRAMENTO HOUSING AND REDEVELOPMENT AGENCY

Redevelopment Agency of the  
City of Sacramento  
May 29, 1990  
Page Six

## VOTE AND RECOMMENDATIONS

At its regular meeting of May 21, 1990, the Sacramento Housing and Redevelopment Commission adopted a motion recommending approval of the attached resolution. The votes were as follows:

AYES:

NOES:

Absent:

## RECOMMENDATIONS

The staff recommends that the Executive Director be authorized to amend the Agency budget and appropriate \$112,185 in Agency funds to (1) resume the Non Aid-In-Kind SHARE Program; (2) expand the office space for the Housing and Entitlement Program for the homeless mentally ill; and (3) expand support services for homeless women and children at St. John's Shelter.

Respectfully Submitted,



ROBERT E. SMITH  
Executive Director

TRANSMITTAL TO COUNCIL

WALTER J. SLIPE, City Manager

Contact Person: Maxine Cornwell, 440-1360

2110WPP(485)

# RESOLUTION NO.

ADOPTED BY THE REDEVELOPMENT AGENCY OF THE CITY OF SACRAMENTO

ON DATE OF \_\_\_\_\_

## AUTHORIZATION TO APPROPRIATE AGENCY FUNDS FOR HOMELESS PROGRAM ACTIVITIES

NOW, THEREFORE BE IT RESOLVED BY THE REDEVELOPMENT AGENCY OF THE CITY OF SACRAMENTO:

Section 1: The Executive Director is authorized to allocate \$76,000 in Agency funds to resume the services of the Shared Housing and Resource Empowerment (SHARE) Program for the balance of 1990.

Section 2: The Executive Director is authorized to allocate \$11,000 in Agency funds to the Transitional Living and Community Support (TLCS) Agency to expand the office space for the Housing and Empowerment Program for the homeless mentally ill.

Section 3: The Executive Director is authorized to allocate \$25,185 in Agency funds to St. John's Shelter to expand support services to homeless women and children.

Section 4: The Executive Director is authorized to amend the Agency budget accordingly.

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FOR CITY CLERK USE ONLY

RESOLUTION NO.: \_\_\_\_\_

DATE ADOPTED: \_\_\_\_\_



Section 5: The Executive Director is authorized to execute all documents, as approved by Agency Counsel, which are reasonable and necessary to implement the actions set out in this resolution.

\_\_\_\_\_  
CHAIR

ATTEST:

\_\_\_\_\_  
SECRETARY

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DATE ADOPTED: \_\_\_\_\_