

MINUTES  
REGULAR MEETING OF THE  
SACRAMENTO CITY EMPLOYEES' RETIREMENT SYSTEM  
ADMINISTRATION, INVESTMENT AND FISCAL MANAGEMENT BOARD  
JANUARY 4, 1988

CALL TO ORDER AND ROLL CALL

The Administration, Investment and Fiscal Management Board met in regular session in Conference Room 103, 801 - 9th Street, at 1:35 p.m. on January 4, 1988. Because of Board members' vacation schedules, the regular December meeting was rescheduled for January 4, 1988.

PRESENT: DeCamilla, Friery, Wolford

ABSENT: Frierson, Masuoka

CONSENT CALENDAR

MINUTES OF REGULAR MEETING HELD NOVEMBER 23, 1987  
APPROVED

The Board received and reviewed the minutes of the regular meeting held November 23, 1987. Mr. Wolford moved the minutes be approved. The motion was seconded by Mr. DeCamilla and was carried by the following vote:

AYES: DeCamilla, Friery, Wolford

NOES: None

INVESTMENTS - TREASURER'S ACTIVITY REPORT  
ACCEPTED

The Board received the October, 1987 Treasurer's Investment Activity Report. Deborah Carter, Investment Officer, reviewed the investment report with the Board.

The Board received a report, prepared by Mr. Friery, on the Price Club commercial paper investment in the amount of \$2,450,000 purchased with SCERS fixed monies. Mr. Friery reviewed and discussed, in length, this issue and distributed to the Board a copy of an additional report

sent to all recognized City employee organizations. The investment is at the rate of 10.5%, payable monthly, with a maturity date of 210 days from date of issuance. The investment is not a real estate purchase since the land is not owned by SCERS but by the Price Club with pledged assets. Mr. DeCamilla and Mr. Wolford supported the investment, stating it was prudent and adequately secured.

Mr. Wolford moved to accept the investment activity report. The motion was seconded by Mr. DeCamilla and was carried by the following vote:

AYES: DeCamilla, Friery, Wolford

NOES: None

#### REPORTS OF CONSULTANTS AND ADVISORS

##### REAL ESTATE ADVISOR'S REPORT ACCEPTED

The Board received the November, 1987 Real Estate Advisor's Report, submitted by W. Jim Smith of WJS & Associates. Mr. Smith reviewed the report with the Board.

In the event of Mr. Friery's absence, Mr. Smith requested the Board consider designating another authorized person to sign routine real estate transaction papers. After discussion, the Board decided to designate the Vice-Chairman as the other authorized person and directed Richard E. Snyder, Secretary to the Board, to formalize this action by resolution.

After the January regular meeting, Mr. Smith has arranged a tour of the recently renovated SCERS property located at 1414 K Street.

Mr. Wolford moved to accept the Real Estate Advisor's Report. The motion was seconded by Mr. DeCamilla and was carried by the following vote:

AYES: DeCamilla, Friery, Wolford

NOES: None

SEI SEPTEMBER 30, 1987 QUARTERLY PERFORMANCE REPORT  
ACCEPTED

The Board received SEI's performance reports for the quarter ending September 30, 1987. John McLaughlin, from SEI, reviewed the report, the system's current investment policies, objectives of each equity manager, and the current asset allocations.

After discussion, Mr. DeCamilla moved to accept the report. The motion was seconded by Mr. Wolford and was carried by the following vote:

AYES: DeCamilla, Friery, Wolford

NOES: None

CONSENT AND AGREEMENT OF REORGANIZATION OF ALLIANCE CAPITAL MANAGEMENT CORPORATION TO A MASTER LIMITED PARTNERSHIP  
APPROVED

The Board received and reviewed correspondence from Alliance Capital regarding their reorganization as a master limited partnership.

After discussion and on the advice of William Carnazzo, Counsel to the Board, Mr. Wolford moved to approve the agreement. The motion was seconded by Mr. DeCamilla and was carried by the following vote:

AYES: DeCamilla, Friery, Wolford

NOES: None

BATTERYMARCH OCTOBER 1987 AND NOVEMBER 1987 PERFORMANCE  
INFORMATIONAL

The Board accepted as informational Batterymarch's October and November 1987 Performance reports.

ALLIANCE CAPITAL NOVEMBER 1987 PERFORMANCE  
INFORMATIONAL

The Board accepted as informational Alliance Capital's November 1987 Performance report.

POLICY MATTERS TO BE CONSIDERED AND ACTED UPON

ASSET ALLOCATION AND DIVERSIFICATION  
CONTINUED

The Board received the Estimated Asset Redistribution Report submitted by the Treasurer's office based on October 31, 1987 values. Alen Keang, Treasury Operations Supervisor, reviewed the report with the Board and informed the Board that under current asset allocation policy the asset redistribution would be transferred on February 29, 1988 based on December 31, 1987 book/market value, in accordance with Resolution 84-007.

After a lengthy discussion, realizing the importance and necessity to focus on this issue to meet the long-term goals of the system and to receive full Board consideration, this matter was deferred until receipt of the December 31, 1987 quarterly performance reports from the managers.

EQUITY MANAGERS' PERFORMANCE AND SELECTION PROCESS  
CONTINUED

The Board received the report submitted by Mr. Friery regarding equity managers' performance and selection process. Mr. Friery reviewed the report with the Board. Since the Board will be considering asset allocation and diversification policy and since Alliance Capital and Batterymarch are not achieving the performance objectives of the Board, Mr. Friery suggested that the Board consider hiring a new equity manager and that if a new manager is selected, they be hired prior to dismissal of one of the current managers. Also, Mr. Friery suggested, if the Board considers hiring a new manager, that the Board conduct the selection process rather than retaining SEI. Mr. Friery submitted names of three firms as potential candidates.

The Board discussed the following:

1. As the system reaches a negative external contribution position, the Board should consider reducing equity investments and increasing fixed income investments.

2. Not hiring a new equity manager and reallocating funds between current managers.

3. Dismissing a current investment manager and reallocating funds between remaining managers.

4. Dismissing a current investment manager and hiring a new equity manager.

This matter was continued to the next regular meeting for full Board consideration.

#### SELECTION OF SYSTEM ACTUARY

Richard E. Snyder, Secretary to the Board, informed the Board that the contract with Towers, Perrin, Forster and Crosby will terminate on June 30, 1988 and that under current Board policy a new actuarial firm must be selected.

The Board directed Mr. Snyder to prepare and issue a Request for Proposal (RFP), to review and screen all responses with two selected Board members, and to submit to the Board a list of the top five qualified firms.

#### DAY AND TIME OF MONTHLY BOARD MEETINGS CONTINUED

Due to the December holidays, the Board discussed not scheduling a regular meeting for the month of December and scheduling two regular meetings in the month of January.

Following discussion, the Board requested William Carnazzo, Counsel to the Board, to review the Charter and Code Sections for language requiring the Board to meet monthly. If there is no language requiring monthly meetings, the Board requested Richard E. Snyder, Secretary to the Board, to prepare a resolution formalizing this action.

REPORTS OF SECRETARY

SACRAMENTO CITY EMPLOYEES' RETIREMENT SYSTEM JUNE 30, 1987 ANNUAL REPORT  
TRANSMITTAL LETTER  
CONTINUED

Since the transmittal letter has not been finalized, the Board continued this matter to the next regular meeting.

IDEAS AND QUESTIONS, MEMBERS OF THE BOARD

Mr. Friery distributed copies of a report, that James P. Jackson, City Attorney prepared at the request of the City Council, regarding the SCERS investment standards for retirement funds.

There being no further business the meeting was adjourned at 4:12 p.m. to meet again at the call of the chair.